

28 1 st		DATE
TO: Mr. Becker		
BUILDING	ROOM NO.	
REMARKS: Believe you will find this of interest The re compilation, para 2, seems quite sound to me.		
FROM: [Signature]		
BUILDING	ROOM NO.	EXTENSION

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154800

The Deputy Director

10 January 1951

Mr. Montague, as NSC Staff Assistant

CIA Representation in the NSC Staff

1. My designation as NSC Staff Assistant was intended to meet the NSC Staff's requirement for the participation of an intelligence officer generally familiar with the substance of current intelligence estimates, able to present directly the intelligence point of view in NSC Staff discussion, and able to arrange with a minimum of formality for the production of new estimates as required.

2. An NSC Staff Assistantship is supposed to be a full-time assignment, or at least a primary responsibility. This requirement presented no difficulty while I was in ONE, where I was cognizant of current estimates, on a global basis, without having any competing routine responsibilities. I have experienced greater difficulty in functioning simultaneously as an NSC Staff Assistant and as an active member of the Estimates Board of ONE. This dual participation, in the NSC Staff and the Estimates Board, is essential, however, both to providing the service desired by the NSC Staff and to deriving for ONE the maximum benefit from CIA participation in the NSC Staff. I strongly recommend that this interlocking relationship be maintained and am confident that the requirements of both assignments can be satisfactorily met through arrangements recently made in your office and in ONE.

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3. ONE has made available to me a full-time assistant, Mr. [redacted], which will ensure that NSC affairs will receive the undivided attention of someone, which has not been the case hitherto. Under my general supervision, [redacted] will be able to relieve me of much preparatory work and of some attendance at Staff meetings, freeing me for greater participation in the work of the Estimates Board. There is NSC precedent for the designation of an "Assistant Staff Assistant" and Mr. Lay has consented to this arrangement.

4. Hitherto [redacted] has served as my alternate in the NSC Staff. Normally, henceforth, he should be free to devote himself fully to the work of the Estimates Board. For the time being, however, it is he rather than Stout who should serve as acting Staff Assistant in my absence.

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5. Occasionally there arise in the NSC Staff problems of an organizational or operational nature which are outside of my cognizance as a member of ONE, but with which I have to deal as the representative of CIA. These cases have been a source of great difficulty in the past, for want of a proper CIA staff to which I could refer them. However, the appointment of Mr. Kirkpatrick as Executive Assistant affords the relief I require in this respect. In the future I shall obtain from or through him a coordinated CIA position on such matters, including, if need be, the designation of a proper person to represent CIA directly with respect to them.

Ludwell L. Montague

cc. Dr. Langer
Mr. Reber
Mr. Kirkpatrick

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